Lincoln Middle School

1250 Fernside Boulevard • Alameda, CA, 94501 • 510-748-4018 • Grades 6-8
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2019-20 School Accountability Report Card Published During the 2020-21 School Year



Alameda Unified School District

2060 Challenger Drive Alameda, CA 94501 (510) 337-7000

http://www.alameda.k12.ca.us

District Governing Board

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President

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Mission Statement

Lincoln Middle School meets the needs of students in academic, social and physical development. It prepares competent, respectful citizens with a positive self image, who are able to meet the challenges of a multi-cultural and diverse community and world.

School Description

Lincoln Middle School serves nearly 900 students in the 6th-8th grades. We strive to provide a safe and supportive environment for learning for all of our students. We will work with each student as a whole person with personal, social, physical, and intellectual needs, and to create an environment that is respectful of each student's culture, gender, beliefs, and/or other individual differences. We will do all of this within an educational setting that promotes cooperative effort, provides a challenging and engaging curriculum, celebrates diversity, and has high expectations for all students.

About the SARC

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements and access to prior year reports, see the California Department of Education (CDE) SARC web page at https://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or the LCAP, see the CDE LCFF webpage at https://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

2019-20 Student Enrollment by Grade Level

Grade Level	Number of Students
Grade 6	276
Grade 7	305
Grade 8	300
Total Enrollment	881

2019-20 Student Enrollment by Group

Group	Percent of Total Enrollment
Black or African American	3.2
American Indian or Alaska Native	0.1
Asian	30.4
Filipino	3.6
Hispanic or Latino	15.9
White	32.5
Two or More Races	13.7
Socioeconomically Disadvantaged	14.9
English Learners	6.6
Students with Disabilities	12.4
Homeless	0.1

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair

Teacher Credentials for Lincoln Middle School	18-19	19-20	20-21
With Full Credential	38	38	34
Without Full Credential	0	4	1
Teaching Outside Subject Area of Competence	1	0	3

Teacher Credentials for Alameda Unified	18-19	19-20	20-21
With Full Credential	*	+	409
Without Full Credential	•	+	18
Teaching Outside Subject Area of Competence	•	*	8

Teacher Misassignments and Vacant Teacher Positions at Lincoln Middle School

Indicator	18-19	19-20	20-21
Teachers of English Learners	1	0	0
Total Teacher Misassignments*	1	0	0
Vacant Teacher Positions	0	2	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc. *Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2020-21)

Textbooks and Instructional Materials

Year and month in which data were collected: November 2019

Core Curriculum Area	Textbooks and Instructional N	Naterials/Year of Adoption
Reading/Language Arts	Inquiry by Design Units Middle School Units Supplemental texts and resources	
	Previous Adoption: Prentice Hall: Timeless Themes, 2002 (Pearson) Adopted	5.28.02
	(
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %
Mathematics	California Math Courses 1-3 McGraw -Hill/Glencoe, 2015. Adopted 5.10.16, Implemented Fall 2016	
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %
Science	Full Option Science System (FOSS), Delta Education, Adop NGSS Updates as available	
	Additional MS Texts: Prentice Hall (Pearson), 'Focus on' Se Big Ideas Math: Algebra 1, Geometry, Algebra 2	eries. Adopted 6.12.07.
	Big Ideas Learning LLC, 2015.	
	Adopted 5.24.16, Implemented Fall 2016.	
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %
History-Social Science	Previous Adoption:	
	CA Discovering our Past. Glencoe/McGraw -Hill, 2006. Current Materials: Teacher's Curriculum Institute (TCI) His	story Alive! Series.
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	
Foreign Language	Mandarin: Mandarin I-IV. Cheng & Tsui texts/workbooks. French: Bien Dit!, French 1-3. HMH, 2018. AP Themes 1e (Higher Learning, 2016. Adopted 5.23.17. Spanish: ¡Avancemos!, Spanish 1-4. HMH, 2018. Adopted	·
	Spanish: [Avancemos:, Spanish 1-4. Hiviri, 2018. Adopted	3.23.17.
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %
Health	Health standards guide our programming.	
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %
Visual and Performing Arts	We use the VAPA standards to guide our arts programmir	ng.
	The textbooks listed are from most recent adoption:	Yes
	Percent of students lacking their own assigned textbook	: 0.0 %

Note: Cells with N/A values do not require data.

School Facility Conditions and Planned Improvements (Most Recent Year)

Our school is in good repair, according to the criteria established by the Office of Public School Construction. Our deficiencies are minor ones resulting from common wear and tear, and there are few of them. We scored between 90 and 99 percent on the 15 categories of our evaluation.

School Facility Good Repair Status (Most Recent Year)

Using the most recently collected FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The rate for each system inspected
- The overall rating

Year and month in which data were collected: 8/4/2020

Tear and monen	in which data were collected: 8/4/2020	
System Inspected	Repair Status	Repair Needed and Action Taken or Planned
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Good	C22 - C29: Signs of roof Leaks and gutter issues. Restroom needs ventalation system to help circulate air.
Interior: Interior Surfaces	Good	
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Good	
Electrical: Electrical	Good	
Restrooms, Sinks/ Fountains	Good	C22 - C29: Signs of roof Leaks and gutter issues. Restroom needs ventalation system to help circulate air.
Safety: Fire Safety, Hazardous Materials	Good	C2- C9: Science storagerooms have too many items that block the path of egress.
Structural: Structural Damage, Roofs	Good	C22 - C29: Signs of roof Leaks and gutter issues. Restroom needs ventalation system to help circulate air. P1-P8: Gutters need to be replaced.
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Good	
Overall Rating	Good	

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAS] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

CAASPP Test Results in ELA and Mathematics for All Students Grades Three through Eight and Grade Eleven

Percentage of Students Meeting or Exceeding the State Standard

Subject	School 18-19	School 19-20	District 18-19	District 19-20	State 18-19	State 19-20
ELA	80	N/A	66	N/A	50	N/A
Math	69	N/A	58	N/A	39	N/A

Note: Cells with N/A values do not require data.

Note: The 2019-2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-30-20 was issued which waived the requirement for statewide testing for the 2019-2020 school year.

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

CAASPP Test Results in Science for All Students Grades Five, Eight, and High School

Percentage of Students Meeting or Exceeding the State Standard

Subject	School	School	District	District	State	State
	18-19	19-20	18-19	19-20	18-19	19-20
Science	67	N/A	48	N/A	30	N/A

Note: Cells with N/A values do not require data.

Note: The 2019-2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-30-20 was issued which waived the requirement for statewide testing for the 2019-2020 school year.

Note: The new California Science Test (CAST) was first administered operationally in the 2018-2019 school year.

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

Pupil outcomes in the subject areas of physical education.

2019-20 Percent of Students Meeting Fitness Standards

Grade Level	4 of 6	5 of 6	6 of 6
5	N/A	N/A	N/A
7	N/A	N/A	N/A
9	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2019–2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-56-20 was issued which waived the requirement to administer the physical fitness performance test for the 2019–2020 school year.

CAASPP Test Results in Science by Student Group

Grades Three through Eight and Grade Eleven (School Year 2019-2020)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	N/A	N/A	N/A	N/A	N/A
Male	N/A	N/A	N/A	N/A	N/A
Female	N/A	N/A	N/A	N/A	N/A
Black or African American	N/A	N/A	N/A	N/A	N/A
American Indian or Alaska Native	N/A	N/A	N/A	N/A	N/A
Asian	N/A	N/A	N/A	N/A	N/A
Filipino	N/A	N/A	N/A	N/A	N/A
Hispanic or Latino	N/A	N/A	N/A	N/A	N/A
Native Hawaiian or Pacific Islander	N/A	N/A	N/A	N/A	N/A
White	N/A	N/A	N/A	N/A	N/A
Two or More Races	N/A	N/A	N/A	N/A	N/A
Socioeconomically Disadvantaged	N/A	N/A	N/A	N/A	N/A
English Learners	N/A	N/A	N/A	N/A	N/A
Students with Disabilities	N/A	N/A	N/A	N/A	N/A
Students Receiving Migrant Education Services	N/A	N/A	N/A	N/A	N/A
Foster Youth	N/A	N/A	N/A	N/A	N/A
Homeless	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2019-2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-30-20 was issued which waived the requirement for statewide testing for the 2019-2020 school year.

CAASPP Test Results in ELA by Student Group

Grades Three through Eight and Grade Eleven (School Year 2019-2020)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	N/A	N/A	N/A	N/A	N/A
Male	N/A	N/A	N/A	N/A	N/A
Female	N/A	N/A	N/A	N/A	N/A
Black or African American	N/A	N/A	N/A	N/A	N/A
American Indian or Alaska Native	N/A	N/A	N/A	N/A	N/A
Asian	N/A	N/A	N/A	N/A	N/A
Filipino	N/A	N/A	N/A	N/A	N/A
Hispanic or Latino	N/A	N/A	N/A	N/A	N/A
Native Hawaiian or Pacific Islander	N/A	N/A	N/A	N/A	N/A
White	N/A	N/A	N/A	N/A	N/A
Two or More Races	N/A	N/A	N/A	N/A	N/A
Socioeconomically Disadvantaged	N/A	N/A	N/A	N/A	N/A
English Learners	N/A	N/A	N/A	N/A	N/A
Students with Disabilities	N/A	N/A	N/A	N/A	N/A
Students Receiving Migrant Education Services	N/A	N/A	N/A	N/A	N/A
Foster Youth	N/A	N/A	N/A	N/A	N/A
Homeless	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2019-2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-30-20 was issued which waived the requirement for statewide testing for the 2019-2020 school year.

CAASPP Test Results in Mathematics by Student Group

Grades Three through Eight and Grade Eleven (School Year 2019-2020)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	N/A	N/A	N/A	N/A	N/A
Male	N/A	N/A	N/A	N/A	N/A
Female	N/A	N/A	N/A	N/A	N/A
Black or African American	N/A	N/A	N/A	N/A	N/A
American Indian or Alaska Native	N/A	N/A	N/A	N/A	N/A
Asian	N/A	N/A	N/A	N/A	N/A
Filipino	N/A	N/A	N/A	N/A	N/A
Hispanic or Latino	N/A	N/A	N/A	N/A	N/A
Native Hawaiian or Pacific Islander	N/A	N/A	N/A	N/A	N/A
White	N/A	N/A	N/A	N/A	N/A
Two or More Races	N/A	N/A	N/A	N/A	N/A
Socioeconomically Disadvantaged	N/A	N/A	N/A	N/A	N/A
English Learners	N/A	N/A	N/A	N/A	N/A
Students with Disabilities	N/A	N/A	N/A	N/A	N/A
Students Receiving Migrant Education Services	N/A	N/A	N/A	N/A	N/A
Foster Youth	N/A	N/A	N/A	N/A	N/A
Homeless	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2019-2020 data are not available. Due to the COVID-19 pandemic, Executive Order N-30-20 was issued which waived the requirement for statewide testing for the 2019-2020 school year.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each school site

Opportunities for Parental Involvement (School Year 2020-21)

Parent participation is strongly encouraged through attending meetings for our PTA, SSC and ELAC (all available on Zoom during Covid). Our Go Green and music programs' success would not be possible without the support of parents. Parents also support our lunchtime student hall every school day (when we are in-person).

State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

School Safety Plan (School Year 2020-2021)

Lincoln Middle School consistently strives to maintain high safety standards. We routinely schedule and practice various safety drills to ensure we are prepared for a potential disaster. We use the Share911 application as a means to communicate with staff at the site and district level, as well as local police and fire departments. The plan was reviewed during August of 2019 and has been addressed at staff meetings during the 2019-2020 academic year.

I. EARTHQUAKE:

DEFINITION/DESCRIPTION:

An earthquake will be signaled by actual earthquake. During an earthquake, the teacher or other staff member should shout the command "DROP". The students and teacher/staff members are to "duck, cover and hold."

If INSIDE the school building students and school employees shall:

A. Get under equipment (desks, tables, etc...) where available and away from windows.

Drop to knees with back to windows and knees together. Clasp both hands behind neck, close eyes, cover ears with forearms, and protect face with arms. Make body as small an object as possible.

If OUTSIDE the school building (noon time, between classes, etc.)

- A. Duck and cover.
- B. Stay away from walls, power poles or other structures that might fall.

Walk quickly (do not run) by the safest route to your period One number on the yard.

D. Await further instructions from those in charge.

II. FALLEN AIRCRAFT:

DEFINITION/DESCRIPTION:

Warning of fallen aircraft is usually by light, sound or fire. If an aircraft falls near school the following actions will be taken:

The principal (Incident Commander) will determine when emergency action would be implemented. When necessary, teachers will take immediate action to ensure the safety of students if the principal or designee is unable to direct emergency action. Students and staff are to be kept a safe distance from the aircraft, as it may explode.

The Incident Commander will direct further action as required.

The Incident Commander will notify the fire department, police department and the district superintendent.

III. HAZARDOUS MATERIALS/CHEMICAL ACCIDENT or ANY SUSPICIOUS MAIL, OR IED:

DEFINITION/DESCRIPTION:

Warning is usually received from the fire or police department or from civil defense officials. An overturned tanker, broken fuel line, or an accident in a commercial establishment that uses chemicals are all potential hazards. If such accidents occur near the school and if the wind should carry fumes from such accidents to the school:

A determination will be made by the Incident Commander whether or not the site should be evacuated.

Move cross wind, never directly with or against the wind, the wind may be carrying fumes. Stay upwind.

Render first aid as necessary.

The Incident Commander should notify the fire department, police department, and the district superintendent.

The Incident Commander will direct further action as required.

Students and staff may not return to the school until the fire department and the School Superintendent has declared the area to be safe.

IV. FIRE:

DEFINITION/DESCRIPTION:

Fire is indicated by a constant sound from the fire alarm.

EVACUATION ROUTE:

Follow the normal "Fire Drill" procedures then proceed to the Emergency Assembly Area (Blacktop) by the safest route possible.

Stay calm. Close windows and doors (but do not lock) if possible; unplug or turn off appliances.

Escort students (by the safest most direct route) to the EAA. Use the emergency exit route for your classroom.

Bring your class roster and classroom disaster kit. Have students line up in single file. Take roll and report any missing students to the Incident Commander through

Auxiliary Support, using the Classroom Accountability Report.

Await further instructions.

V. INTRUDER ON CAMPUS / LOCKDOWN

DEFINITION/DESCRIPTION: This will usually occur when an unauthorized or suspicious person enters campus and notification is given to the office by a staff member or student. The purpose is to limit access to the intruder to potential hostages.

All AUSD school sites implement lockdown procedures developed in conjunction with the Alameda Police Department. These procedures are practiced with students and staff regularly. If you have any questions or would like to discuss this further, please contact the Principal of the school.

VI BOMB THREAT

DEFINITION/DESCRIPTION:

A bomb threat will typically be received in writing or by telephone call. Also applies to any suspicious mail or possible IED. Responses will generally be the same with the initial exception of a person receiving a telephone threat. A copy of the Bomb Threat Checklist should be readily available for every administrative phone responder.

A. IMMEDIATE ACTION – Telephone Threat

1. Person Receiving Call

Keep the caller on the line. Get as much information as possible from the caller.

Immediately after the caller hangs up, report all information to principal.

Suspensions and Expulsions

(data collected between July through June, each full school year respectively)

Rate	School 2017-18	School 2018-19	District 2017-18	District 2018-19	State 2017-18	State 2018-19
Suspensions	2.9	3.3	2.9	2.6	3.5	3.5
Expulsions	0.0	0.0	0.0	0.0	0.1	0.1

Suspensions and Expulsions for School Year 2019-2020 Only

(data collected between July through February, partial school year due to the COVID-19 pandemic)

Rate	School 2019-20	District 2019-20	State 2019-20
Suspensions	1.2	1.3	
Expulsions	0.0	0.0	

Note: The 2019-2020 suspensions and expulsions rate data are not comparable to prior year data because the 2019-2020 school year is a partial school year due to the COVID-19 crisis. As such, it would be inappropriate to make any comparisons in rates of suspensions and expulsions in the 2019-2020 school year compared to prior years.

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Ratio of Pupils to Academic Counselor (School Year 2019-2020)

Title	Ratio
Academic Counselor*	587.3

^{*}One full time equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Student Support Services Staff (School Year 2019-2020)

Title	Number of Full-Time Equivalent (FTE)
Counselor (Social/Behavioral or Career Development)	1.2
Library Media Teacher (Librarian)	
Library Media Services Staff (Paraprofessional)	
Psychologist	0.4
Social Worker	
Nurse	
Speech/Language/Hearing Specialist	
Resource Specialist (non-teaching)	
Other	0.5

^{*}One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Average Class Size and Class Size Distribution (Secondary)

Subject	2017-18 Average Class Size	2017-18 # of Classes* Size 1-20	2017-18 # of Classes* Size 21-32	2017-18 # of Classes* Size 33+	2018-19 Average Class Size	2018-19 # of Classes* Size 1-20	2018-19 # of Classes* Size 21-32	2018-19 # of Classes* Size 33+	2019-20 Average Class Size	2019-20 # of Classes* Size 1-20	2019-20 # of Classes* Size 21-32	2019-20 # of Classes* Size 33+
English	22	9	31		24	7	18	1	26	6	9	9
Mathematics	20	16	13		23	7	12	6	24	8	12	5
Science	27	1	19	1	30	1	11	7	35	1	2	16
Social Science	25	3	20		27	3	17	1	35	1	3	15

^{*}Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Professional Development (Most Recent Three Years)

Measure	2018-19	2019-20	2020-21
Number of school days dedicated to Staff Development and Continuous Improvement	4	4	4

FY 2018-19 Teacher and Administrative Salaries

Category	District Amount	State Average for Districts In Same Category	
Beginning Teacher Salary	\$51,966	\$49,782	
Mid-Range Teacher Salary	\$72,867	\$76,851	
Highest Teacher Salary	\$95,138	\$97,722	
Average Principal Salary (ES)	\$106,679	\$121,304	
Average Principal Salary (MS)	\$129,891	\$128,629	
Average Principal Salary (HS)	\$133,136	\$141,235	
Superintendent Salary	\$230,000	\$233,396	

Percent of District Budget	District Amount	State Average for Districts In Same Category
Teacher Salaries	34.0	33.0
Administrative Salaries	6.0	6.0

For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at www.cde.ca.gov/ds/fd/cs/.

FY 2018-19 Expenditures Per Pupil and School Site Teacher Salaries

Level	Total	Restricted	Unrestricted	Average Teacher Salary
School Site	\$12,060.59	\$3,748.34	\$8,312.24	\$81,333.18
District	N/A	N/A	\$8,905.50	\$77,156
State	N/A	N/A	\$7,750	\$79,209

Percent Differences	Unrestricted	Average Teacher Salary
School Site/District	-6.9	5.3
School Site/ State	7.0	2.6

Note: Cells with N/A values do not require data.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest web page at https://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

California School Dashboard

The California School Dashboard (Dashboard) https://www.caschooldashboard.org/ reflects California's new accountability and continuous improvement system and provides information about how LEAs and schools are meeting the needs of California's diverse student population. The Dashboard contains reports that display the performance of LEAs, schools, and student groups on a set of state and local measures to assist in identifying strengths, challenges, and areas in need of improvement.